(Company Registration Number: 202007365W) (Registered under the Companies Act 1967 and Charities Act 1994)

> AUDITED FINANCIAL STATEMENTS For the Year Ended 31 December 2024



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AUDITED FINANCIAL STATEMENTS For the Year Ended 31 December 2024

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DIRECTORS' STATEMENT For the Year Ended 31 December 2024

The directors present their statement to the members together with the audited financial statements of The Hut Limited (the "Company") for the financial year ended 31 December 2024.

In the opinion of the directors,

- (a) the financial statements of Company together with the notes thereto are properly drawn up in accordance with the provisions of the Companies Act 1967 and the Charities Act 1994 and other relevant regulations and the Charities Accounting Standard in Singapore ("CAS") so as to present fairly, in all material respects, the state of affairs of the Company as at 31 December 2024 and the results and cash flows of the Company for the financial year ended on that date; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

DIRECTORS

The directors of the Company in office at the date of this statement are:

Anand Nalachandran

Lim Ee Tiong (Lin Yuzhong) Ng Li Peng (Huang Liping) (Appointed on 18 December 2024) (Appointed on 18 December 2024)

Noriman Ali Salam

Teh Chee Yang (Appointed on 25 January 2024)

Quah Suat Lay Nancy (Ke Xueli Nancy)

Yusof Bin Abdul Lateef

(Appointed on 18 December 2024)

ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES OR DEBENTURES

As the Company is limited by guarantee and has no share capital or debentures, the statutory information required to be disclosed by the directors under Schedule 12(8)(a) and Schedule 12(8)(b) of the Companies Act 1967 does not apply.

The Company has no share capital and its liability is limited by guarantee. The liability of each member is limited to \$1 while being a member, or within one year after ceased being a member.

As at the reporting period, the Company has total 3 (2023: 3) members.

INDEPENDENT AUDITOR

The independent auditor, Tan, Chan & Partners, have expressed their willingness to accept re-appointment as auditor.

On behalf of the Board of Directors

Noriman Ali Salam

Director Singapore

Date: 2 June 2025

Quah Suat Lay Nancy

Director



INDEPENDENT AUDITOR'S REPORT

To the Members of The Hut Limited For the Year Ended 31 December 2024

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of The Hut Limited (the "Company"), which comprise the balance sheet as at 31 December 2024, the statement of financial activities and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Companies Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations"), and Charities Accounting Standard in Singapore ("CAS") so as to present fairly, in all material respects, the financial position of the Company as at 31 December 2024 and of the financial performance and cash flows of the Company for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Directors' Statement.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



INDEPENDENT AUDITOR'S REPORT

To the Members of The Hut Limited For the Year Ended 31 December 2024

Report on the Audit of the Financial Statements (Cont'd)

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Companies Act, the Charities Act and Regulations, and CAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high-level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error,
 as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
 of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



INDEPENDENT AUDITOR'S REPORT

To the Members of The Hut Limited For the Year Ended 31 December 2024

Report on the Audit of the Financial Statements (Cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: (cont'd)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Companies Act, and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (a) the Company has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Company has not complied with the requirement of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

There was no fund-raising appeal held by the Company during the financial year.

Tan, Chan & Partners
Public Accountants and
Chartered Accountants

Singapore

Date: 2 June 2025

The Hut Limited

STATEMENT OF FINANCIAL ACTIVITIES
For the Financial Year Ended 31 December 2024

	Unrestricted		Designated funds	d funds							Restricted funds	lfinds					
						EduGrow											
		Deferred	Deferred Renovation and		Youth	group academic	KH Tan			Hut	rcss	ROXY Foundation	Peter Lim	EduGrow intensive	EY grant		
2024	Accumulated fund	capital fund	infrastracture fund	Playpod fund	development fund	coaching fund	crisis	EduGrow K1 to P1	EduGrow Tech-and- K1 to P1 GO	mentoring fund	mentoring fund		sports ignite fund	tuition programme		Manchester trip fund	Total funds
	S	S	S	S	S	S	S	s	s	S	S	S	S	S	-	S	S
Income from generated		(Note 3)	(Note 4)	(Note 5)	(Note 6)	(Note 7)	(Note 8)	(Note 9)	(Note 10)	(Note 11)	(Note 12)	(Note 13)	(Note 14)	(Note 15)	(Note 16)	(Note 17)	
funds																	
Voluntary income:					-												
Tax deductible																	
donations received	49,078			•	•	143,595	•	•	•	•	•	10,000	•	•	•	•	202,673
Non-tax deductible																	
donations received	14,658					42,426		•	•	•				٠	(106)	•	56,978
Donations in kind	2,899			•	•	•		•	,	•	•	,	•	٠	•	•	2,899
Other grant	1,978							5,394	•	,			136,000	٠	•		143,372
Miscellaneous income	11,817		•		•	•		٠			•	•		•		•	11,817
	80,430					186,021	,	5,394				10,000	136,000		(106)		417,739
Less: Cost of charitable																	
activities																	
Condolences	•				•			•				78	•	•	•	•	28
Transaction fee	3,707		'	·	•	327		•	•			•		i	•	•	4,034
Programme expenses	22,849					96,123	12	6,355		250	150,000	7,681	25,136	7,200	(100)	5,994	321,494
CPF contribution	50,983				•			,	•	•		•	•	•	•	•	50,983
Rental of premise	5,400							•	•	•		•		•	•		5,400
Salaries	307,918				•			•		•		•	1,526	•	•	•	309,444
SDL	522		•								•						522
	391,379		•			96,450	12	6,355		250	150,000	7,759	26,662	7,200	(106)	5,994	691,955

The accompanying notes form an integral part of the financial statements.

The Hut Limited

STATEMENT OF FINANCIAL ACTIVITIES For the Financial Year Ended 31 December 2024

	Unrestricted		Doctoroted funds	d funde							Doe trioted funds	finds					
	nimi		Designan	Spiring							Nes a rote	Spilling					
	Accumulated	Deferred capital	Renovation and infrastracture	Playpod	Youth	EduGrow group academic coaching	KH Tan crisis	EduGrow	EduGrow Tech-and-	Hut mentoring	LCSS	ROXY Foundation Start Young	Peter Lim sports ignite	EduGrow intensive tuition	EY grant (Hut Youth	Manchester	
Note 2024 (Cont'd)	te fund	\$	fund \$	fund \$	fund \$	fund \$	fund \$	KI to PI	& €	fund \$		Grant \$	fund \$	programme \$	Academy)	tripfund \$	Total funds \$
Less: Governance and		(Note 3)	(Note 4)	(Note 5)	(Note 6)	(Note 7)	(Note 8)	(Note 9)	(Note 10)	(Note 11)	(Note 12)	(Note 13)	(Note 14)	(Note 15)	(Note 16)	(Note 17)	
administrative costs																	
Auditor's remuneration	6,551	1	-	-	•	-	1	1	1	ı	1	1	-	,	1	-	6,551
Accounting fees	9,568	1	•	1	•	•	1			•	•	1	•	•	1	•	9,568
Administrative expenses	506	ı	•	1	•	٠	ı		,			1	•	•	1	1	206
	19 4,783	1	٠	1	•	•	ı	,	,			1	•	•	1	•	4,783
Bank charges	121	1	•	1		•	1	1	1			1		•	1	1	121
Corporate secretarial																	
services	840	1	•	1	•	•	1			•	•	1	•	•	1	•	840
Depreciation 1	18 2,998	12,307	•	1		•	1		,	•		1	•	٠	1	•	15,305
Loss on disposal of																	
plant and equipment	52	1	1	,		•	1			1				•	1	,	52
Insurance	3,240	1	•	,	•	•	1			•	•		•	٠	,	1,442	4,682
Marketing and outreach	483	•	•		•	٠	1				•		•	٠	,	•	483
Printing and stationery	1,101	•	•		•	٠	1				•		•	٠	,	33	1,134
Repair and maintenance	4,856	1	•	1	•	•	1				•	1	39	•		•	4,895
Software subscription	366	1	•	1	•	•	1			•	•	1	•	•	1	•	366
Office hygiene	46	1	•	1	•	•	1			•	•	1	•	•	1	•	46
Office supplies	432	1	ı	,	•	٠	1					•		٠	1	•	432
Staff costs	2,595	1	•	1		•	1	1	1			1		•	1	1	2,595
Telecom	1,724	1	•	1		•	1	1	1			1		•	1	1	1,724
Utilities	7,434	1	•	1	•	•	1				•	1	•	•	1	1	7,434
	47,696	12,307	٠		,	1	,					1	30	1		1 175	61 517

The accompanying notes form an integral part of the financial statements.

The Hut Limited

STATEMENT OF FINANCIAL ACTIVITIES For the Financial Year Ended 31 December 2024

	Unrestricted	icted		Doctor	1636							Doctor to de Lond	4					
			Do Do	Doformed Donoundan and	GIIII	Vourth	EduGrow group	m LHZ			1	Name was a second	ROXY	Dotor I im	EduGrow	IV arout		
Note	Accumulated fund		capital in	infrastracture Playpod fund		development fund	coaching fund	crisis	EduGrow K1 to P1	Tech-and- GO	EduGrow Tech-and mentoring K1 to P1 G0 fund	ä	Start Young Grant		tuition programme	(Hut Youth Academy)	Manchester trip fund	Total funds
2024 (Cont'd)	-	1	-	\$	\$	∽	€	⇔	€	€	€	se	ss	s >	\$	•	æ	s
		Ž	(Note 3)	(Note 4) (Note 5) (Note 6)	(Note 5)	(Note 6)	(Note 7)	(Note 8)	(Note 9)	(Note 10)	(Note 11)	(Note 12)	(Note 13)	(Note 14)	(Note 7) (Note 8) (Note 9) (Note 10) (Note 11) (Note 12) (Note 13) (Note 14) (Note 15) (Note 16) (Note 17)	(Note 16)	(Note 17)	
Surplus/(Deficit) before taxation	(358	(358,645) (12,307)	2,307)	•		,	89,571	(12)	(961)		(250)	(250) (150,000)	2,241	109,299	(7,200)	1	(7,469)	(335,733)
Less: Taxation 2.	2.8			'		1					•					1	'	
Net surplus/(deficit) for the financial year	(358	(358,645) (12,307)	2,307)			ı	89,571	(12)	(961)		(250)	(150,000)	2,241	109,299	(7,200)	ı	(7,469)	(335,733)
Transfer of funds				ı	ı		1		•	1	•	•	•	ī	•	•	ı	
Net surplus/(deficit) after funds transfer		(358,645) (1.	(12,307)	·	1	'	89,571	(12)	(961)	1	(250)	(150,000)	2,241	109,299	(7,200)	1	(7,469)	(335,733)
Total funds brought forward	1,917	1,917,866 4	42,717		10,000	595	(7,064)	23,881	4,914	41,800	924,833	300,000	14,316	227,512	23,500	ı	7,469	3,532,339
Total funds carried forward	1,559,	1,559,221 30,410	,410		10,000	595		82,507 23,869	3,953		41,800 924,583 150,000	150,000	16,557	336,811	16,300			3,196,606

The accompanying notes form an integral part of the financial statements.

The Hut Limited

STATEMENT OF FINANCIAL ACTIVITIES For the Financial Year Ended 31 December 2023

	Unrestricted																
	fund		Designated funds	dfunds							Restricted funds	nds					
	Accimulated	Deferred	Renovation and infrastracture	Playmod	Youth	EduGrow group	KH Tan crisis	FdiGrow	FduGrow Tech-and-	Hut	LCSS	ROXY Foundation	Peter Lim	EduGrow intensive	EY grant	Manchester	
<u>2023</u>	fund	fund	fund	fund		coaching fund	fund	K1 to P1	G •	fund	fund	Grant	╼	programme \$	Academy)	trip fund \$	Total funds
Income from generated		(Note 3)	(Note 4)	(Note 5)	(Note 6)	(Note 7)	(Note 8)	(Note 9)	Š	ž	(Note 12)	(Note 13)	(Note 14)	(Note 15)	(Note 16)	(Note 17)	
funds																	
Voluntary income:																	
Tax deductible																	
donations received	73,460	٠	•	,		46,276	,	1	1	'		,	136,000	25,000		95,944	376,680
Non-tax deductible																	
donations received	70,366		•			2,588	'	'	,	100,000		11,165	,		106		184,225
Other grant	150,000		•			•	'	5,713	8,120	'			,		,		163,833
Miscellaneous income	8,717	•	-			•	'			•		,			-		8,717
	302,543					48,864		5,713	8,120	100,000		11,165	136,000	25,000	106	95,944	733,455
Less: Cost of charitable																	
activities											•				•		
Condolences and																	
congratulatories	800		,		1		,		•					•	•	•	800
Corporate gifts	09		,		1		,		•					•	•	•	09
Transaction fee	972	'	•		1	,	'			•	•			•		•	972
Programme expenses	18,116	,	1		(493)	91,392	5,335	7,627		5,167	150,000	6,849	9,964	1,500	106	88,475	384,038
CPF contribution	46,826		1				'	,	•	•			4,999		•		51,825
Rental of premise	5,400		•				'	'		•							5,400
Salaries	282,915						,	'		•			29,400				312,315
SDL	553	,	•	'	'	,	'	,	,	•	•	•	75	•	•	,	979
	355.642	٠			(493)	91.392	5,335	7.627		5.167	150.000	6.849	44.438	1.500	106	88.475	756.038

The accompanying notes form an integral part of the financial statements.

The Hut Limited

STATEMENT OF FINANCIAL ACTIVITIES For the Financial Year Ended 31 December 2023

	Unrestricted																
	pung		Designated funds	dfunds							Restricted funds	nnds					
	Accumulated	Deferred capital	Renovation and infras tracture	Playpod	Youth development	EduGrow group academic	KH Tan crisis	EduGrow	EduGrow Tech-and-	Hut mentoring	LCSS	ROXY Foundation Start Young	Peter Lim sports	EduGrow intensive tuition	EX grant (Hut Youth	Manchester	
_	fund	fund	fund	fund	q	coaching fund	fund	K1 to P1	9	fund	fund	Grant	ignite fund	progr	Academy)	trip fund	Total funds
2023 (Cont'd)	⇔	∳	⇔	❤	€	ዏ	ዏ	∳	∳	ዏ	ዏ	ዏ	ዏ	ዏ	∽	∽	❤
		(Note 3)	(Note 4)	(Note 5)	(Note 6)	(Note 7)	(Note 8)	(Note 9)	(Note 10)	(Note 11)	(Note 12)	(Note 13)	(Note 14)	(Note 15)	(Note 16)	(Note 17)	
Less: Governance and																	
administrative costs																	
Auditor's remuneration	6,083		1		•	•	•	•	•	•	•	•		•	•	-	6,083
Accounting fees	6,644	,	1	1	•		-	,	1	1	1	•	-	1	1	1	6,644
Administrative expenses	1,394		1		•	•			•	•	•	•	•	•	•	•	1,394
Bank charges	430		1	1				,	'	,	-			,	1	•	430
Corporate secretarial																	
services	009		1		ı		1		1	•	•	•		,	1	1	009
Depreciation	2,912	54,933	1	1		1	1	1	1	1	1	1		1	1	1	57,845
Insurance	3,294		1	,	•		1	,	1	,	•	•	,	,	1	•	3,294
IT and software																	
maintenance	65		1	,	•		1	,	1	,	•	•	,	,	1	•	99
Marketing and outreach	632	,	1	1	•		-	,	1	1	1	•	-	1	1	1	632
Membership fees	379		ı	,	,		'	,	'	,	1	,	,	,	1	1	379
Printing and stationery	1,126		1	1	•		1	,	1	,	•	•	,	,	1	•	1,126
Repair and maintenance	4,245		374	,	,		'	,	'	,	1	,	,	,	1	1	4,619
Software subscription	761		1	,	•		1	,	1	,	•	•	,	,	1	•	761
Office hygiene	1,127		ı	,	,		'	,	'	,	1	,	,	,	1	1	1,127
Office supplies	150		1	,	,		-	,	'	•	•			'	1	•	150
Professional fees	115		1		•	•	1	,	1		•	•			ı	•	115
Staff costs	2,882		1	1	•		1	,	ı	1	1	'	-	,	ı	•	2,882
Telecom	1,604	,	1	1		1	1	1	1	1	1	1		1	1	1	1,604
Utilities	6,658		1		1	•	•	•	•	•	•			'	'	•	6,658
	41,101	54,933	374	,	'	'		'			'		1] - 	96,408

The accompanying notes form an integral part of the financial statements.

The Hut Limited

STATEMENT OF FINANCIAL ACTIVITIES For the Financial Year Ended 31 December 2023

	Unrestricted		Designated funds	dfunds							Restricted funds	- spun					
			D			EduGrow						ROXY		EduGrow			
		Deferred	Deferred Renovation and		Youth	group	KHTan			Hut	rcss	Foundation	Peter Lim	intensive	EY grant		
;	Ac		infrastracture Playpod		ınt	academic	crisis	EduGrow	EduGrow Tech-and- mentoring		mentoring	mentoring Start Young			(Hut Youth	_	;
Note	fund	fund	fund	fund	fund	coaching fund	fund	KI to PI	3	fund	fund	Grant	ignite fund	programme	Academy)	tripfund	Total funds
2023 (Cont'd)				⇔	ዏ	ዏ	ዏ	∽	∽	-> -	ዏ	ዏ	ዏ	⇔	∽	-> >	S
		(Note 3)	(Note 4) (Note 5) (Note 6)	(Note 5)	(Note 6)	(Note 7)	(Note 8)	(Note 9) ((Note 10)	(Note 11)	(Note 12)	(Note 8) (Note 9) (Note 10) (Note 11) (Note 12) (Note 13) (Note 14) (Note 15) (Note 16)	(Note 14)	(Note 15)	(Note 16)	(Note 17)	
(Deficit)/Surplus before taxation	(94,200)	(94,200) (54,933)	(374)	•	493	(42,528)	(5,335)	(1,914)	8,120	94,833	(150,000)	4,316	91,562	23,500	•	7,469	(118,991)
Less: Taxation 2.8	'		'		,	,	,						,		,		
Net (deficit)/surplus for the financial year	(94.200)	(94.200) (54.933)	(374)		493	(42.528)	(5.335)	(1.914)	8.120	94.833	(150,000)	4.316	91.562	23.500		7.469	(118.991)
Transfer of funds		12,126	(12,126)		,	'				1	-	1	•	'	ı	1	-
Net (deficit)/surplus after funds transfer		(94,200) (42,807)	(12,500)	•	493	(42,528)	(5,335)	(1,914)	8,120	94,833	(150,000)	4,316	91,562	23,500.00	•	7,469.00	(118,991)
Total funds brought forward	2,012,066	85,524	12,500	12,500 10,000	102	35,464	29,216	6,828	33,680	830,000	450,000	10,000	135,950	1	,	'	3,651,330
Total funds carried forward	1,917,866 42,717	42,717		10,000	595	(7,064)	23,881	4,914	41,800	924,833	300,000	14,316	227,512	23,500		7,469	3,532,339

The accompanying notes form an integral part of the financial statements.

BALANCE SHEET As at 31 December 2024

-			
	Note	2024	2023
		\$	\$
Funds			
<u>Unrestricted funds</u>			
<u>Undesignated fund</u>			
Accumulated fund		1,559,221	1,917,866
Designated funds			
Deferred capital fund	3	30,410	42,717
Renovation and infrastructure fund	4	-	-
Playpod fund	5	10,000	10,000
Youth development fund	6	595	595
•		41,005	53,312
Restricted	•	<u> </u>	
EduGrow group academic coaching fund	7	82,507	(7,064)
KH Tan crisis fund	8	23,869	23,881
EduGrow K1 to P1	9	3,953	4,914
Tech-and-GO	10	41,800	41,800
Hut mentoring fund	11	924,583	924,833
LCSS mentoring fund	12	150,000	300,000
ROXY Foundation Start Young Grant	13	16,557	14,316
Peter Lim sports ignite fund	14	336,811	227,512
EduGrow intensive tuition programme	15	16,300	23,500
EY grant (Hut Youth Academy)	16	10,500	23,300
Manchester trip fund	17	_	7,469
Waterester trip rand	17	1,596,380	1,561,161
	-	1,570,500	1,501,101
Total funds		3,196,606	3,532,339
	·		
Non-current assets	4.0		
Plant and equipment	18	7,872	20,479
Intangible asset	19	77,217	41,000
	-	85,089	61,479
Current assets			
Other receivables	20	2,640	210
Bank balances	20	3,157,764	3,508,284
Dank balances	21	3,160,404	3,508,494
	-	3,100,404	3,308,494
Current liability			
Other payables	22	48,887	37,634
Net current assets		3,111,517	3,470,860
Net assets	•	3,196,606	3,532,339
1100 4000 60	=	3,170,000	3,334,337

The accompanying notes form an integral part of the financial statements.

STATEMENT OF CASH FLOWS For the Financial Year Ended 31 December 2024

	Note	2024	2023
		\$	\$
Operating activities			
Deficit before taxation		(335,733)	(118,991)
Adjustments for:			
Plant and equipment written off		52	-
Amortisation expenses	19	4,783	-
Depreciation of plant and equipment	18	15,305	57,845
Operating cash flows before working capital changes		(315,593)	(61,146)
Adjustments for changes in working capital:			
Other receivables		(2,430)	40
Other payables	_	11,253	2,965
Net cash flows used in operating activities	-	(306,770)	(58,141)
Investing activities			
Acquisition of plant and equipment	18	(2,750)	(16,604)
Acquisition of intangible asset	19	(41,000)	(16,400)
Fixed deposit	_	(300,000)	(10,000)
Net cash flow used in investing activities	_	(343,750)	(43,004)
Net changes in cash and cash equivalents		(650,520)	(101,145)
Cash and cash equivalents at beginning of financial year	_	3,498,284	3,599,429
Cash and cash equivalents at end of financial year	21	2,847,764	3,498,284
Cash and Cash equivalents at the of midnetal year	∠1 =	4,047,704	3,470,204

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. GENERAL INFORMATION

The Hut Limited (the "Company") is incorporated and domiciled in Singapore, limited by guarantee, and not having a share capital.

The Company is registered as a charity under the Charities Act 1994 and is an approved Institution of Public Character (IPC) from 13 July 2023 to 12 July 2026.

The registered office and principal place of operation of the Company is located at 35 Marine Crescent, #01-63/65, Marine Crescent Ville, Singapore 440035.

The principal activities of the Company are:

- (a) to provide comprehensive preventive, development, and remedial services and opportunities for children;
- (b) to provide guidance and assistance to children and youths in the areas of education and life skills development; and
- (c) to provide a platform for children and youths from varying backgrounds to build positive relationships with each other.

The financial statements of the Company for the financial year ended 31 December 2024 were authorised for issue by the Board of Directors on the date of Directors' Statement.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of preparation

The financial statements, expressed in Singapore Dollar ("\$"), which is the functional currency of the Foundation have been prepared in accordance with the provisions of the Companies Act 1967, the Charities Act 1994 and Charities Accounting Standard in Singapore ("CAS"). The financial statements have been prepared under the historical cost convention except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with CAS requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on management's best knowledge of current events and actions and historical experiences and various other factors that are believed to be reasonable under the circumstances, actual results may ultimately differ from those estimates.

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

2.1 Basis of preparation (cont'd)

Use of estimates and judgements

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

There were no significant judgements made in applying accounting policies and no estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period.

2.2 Revenue recognition

Income is recognised in the statement of financial activities to the extent that the Company becomes entitled to the income, when it is probable that the income will be received; and when the amount of the income can be measured with sufficient reliability.

Donations

Donations are recognised upon receipt.

Government grants

Grants are recognised on upon receipt. However, grants received that are subject to donor-imposed pre-conditions are deferred as liabilities until the Company is able to meet the terms of the grants.

Miscellaneous income

Miscellaneous income is recognised on receipt basis.

2.3 Recognition of expenditures

Expenditures are recognised in the statement of financial activities once the goods or services have been received, unless the expenditure qualifies for capitalisation. Expenditure on performance-related grants is recognised to the extent the specified service or goods have been provided. Expenditures in the statement of financial activities are classified under cost of charitable activities and governance and administrative costs.

Cost of generating voluntary income

Cost of generating voluntary income are all costs incurred during execution of activities that generate funds and earn voluntary income for the Company.

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

2.3 Recognition of expenditures (cont'd)

Cost of charitable activities

Expenditure on charitable activities comprises all the resources applied by the Company in undertaking its work to meet its charitable objectives. Such costs include the direct costs of the activities together with support costs incurred.

Governance and administrative costs

Governance and administrative costs include the costs related to the general running of the Company as opposed to the direct management functions inherent in generating funds. Governance costs include both direct costs such as internal and external audit, legal advice for the Company and costs associated with constitutional and statutory requirements, and related support costs which where material, would comprise apportionment of shared and indirect costs involved in supporting the governance activities.

Allocation of costs

Where appropriate, expenditures specifically identifiable to each cost classification are allocated directly to the type of costs incurred. Where apportionment between each costs classification is necessary, the one of the following apportionment bases may be applied:

- Usage
- Head count i.e. on the number of people employed within an activity;
- Floor area occupied by an activity;
- On time basis; and
- Expenditure total.

2.4 Employee benefits

Defined contribution plan

The Foundation makes contributions to the Central Provident Fund in Singapore. Contributions to the defined contribution plan are recognised as an expense in the period in which the related service is performed.

Short-term benefits

All short-term benefits including accumulating compensated absences are recognised in the statement of financial activities in the period in which the employees render their services.

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

2.5 Plant and equipment

Plant and equipment are carried at cost less accumulated depreciation. Depreciation is charged on the straight-line method to write off the assets over their estimated useful lives as follows:

	<u>Useful lives</u>
Furniture and fittings	3 years
Renovation	3 years
Office and other equipment	3 years
Computer and software	1 year

The residual values, estimated useful lives and depreciation method of plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are recognised in the statement of financial activities when the changes arise.

The gain or loss arising on disposal or retirement of an item of plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the statement of financial activities.

Fully depreciated assets are retained in the financial statements until they are no longer in use.

2.6 Receivables

Receivables are presented as current assets, except those maturing later than twelve months after the balance sheet date which are classified as non-current assets.

Receivables (excluding prepayments) are recognised at their transaction price excluding transaction costs, if any. Transaction costs are recognised as expenditure in the statement of financial activities as incurred. Prepayments are initially recognised at the amount paid in advance for the economic resources expected to be received in the future.

After initial recognition, other receivables are subsequently measured at cost less any accumulated impairment losses. Prepayments are subsequently measured at the amount paid less the economic resources received or consumed during the financial year.

At each balance sheet date, where there is objective evidence that a receivable is impaired, the carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the statement of financial activities. The allowance recognised is measured as the difference between the asset's carrying amount and the undiscounted future cashflows that the Foundation expects to receive from the receivables. When a receivable is uncollectible, it is written off against the allowance account for receivables. Subsequent recoveries of amounts previously written off are credited in the statement of financial activities.

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

2.7 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and fixed deposits that are subject to an insignificant risk of changes in value.

2.8 Taxation

As the Company is registered under Charity, the income is exempted from tax under section 13(1) (zm) of the Singapore Income Tax Act.

2.9 Other payables

Other payables are initially measured at transaction price, excluding transaction costs, if any, both at initial recognition and at subsequent measurement. Transactions costs are recognised as expenditure in the statement of financial activities as incurred. Accruals are recognised at the best estimate of the amount payable.

2.10 Intangible assets

Intangible assets acquired separately are recorded at cost. Following initial recognition, intangible assets are carried at cost less accumulated amortisation and any accumulated impairment losses.

Intangible assets with finite useful lives are amortised on a straight-line basis over their estimated useful lives, and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The estimated useful lives and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the profit or loss when the asset is derecognised.

Amortisation of the intangible asset begins when development is completed and the asset is available for use. Givily Centre and Volunteer Management System are amortised over the period of 10 years on a straight line basis.

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

3. DEFERRED CAPITAL FUND

Deferred Capital Fund was set up to maintain and monitor those funds used to purchase plant and equipment. Depreciation charged on the related assets are accounted in this fund.

	Note	2024	2023
		\$	\$
At the beginning of the financial year		42,717	85,524
Deficit during the financial year		(12,307)	(54,933)
Transfer from Renovation and Infrastructure Fund	4	-	12,126
At the end of the financial year	_	30,410	42,717

4. RENOVATION AND INFRASTRUCTURE FUND

The Renovation and Infrastructure Fund is set up to provide for the renovations, maintenance, and furnishings of the Company's premise.

	Note	2024 \$	2023 \$
At the beginning of the financial year		-	12,500
Deficit during the financial year		-	(374)
Transfer to Deferred Capital Fund	3		(12,126)
At the end of the financial year		-	

5. PLAYPOD FUND

The PlayPod Fund was established to support the running of the PlayPods. This includes but is not limited to the costs related to workshops, materials and facilitation.

	2024 \$	2023 \$
At the beginning and end of the financial year	10,000	10,000

6. YOUTH DEVELOPMENT FUND

The Youth Development Fund was established to support the youths. This includes but is not limited to the running and organising of youth-led projects, leadership development training programmes and group work.

	2024 \$	2023 \$
At the beginning of the financial year	595	102
Deficit during the financial year	-	493
At the end of the financial year	595	595

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

7. EDUGROW GROUP ACADEMIC COACHING FUND

The EduGrow Group Academic Coaching Fund was established for an early-intervention programme designed to support children aged 5 to 12 years old through a series of activities, workshops, and group academic coaching from lower-income families to be on a path of social mobility.

	2024	2023
	\$	\$
At the beginning of the financial year	(7,064)	35,464
Surplus/(Deficit) during the financial year	89,571	(42,528)
At the end of the financial year	82,507	(7,064)

8. KH TAN CRISIS FUND

The KH Tan Crisis Fund was established for crisis situation for the Company's children and families.

	2024	2023
	\$	\$
At the beginning of the financial year	23,881	29,216
Deficit during the financial year	(12)	(5,335)
At the end of the financial year	23,869	23,881

9. EDUGROW K1 TO P1

The EduGrow K1 to P1 is a fund from the Economic Development Innovation Singapore Pte. Ltd. (EDIS Cares) for the Early Learning Programme that EduGrow children attend.

	2024	2023
	\$	\$
At the beginning of the financial year	4,914	6,828
Deficit during the financial year	(961)	(1,914)
At the end of the financial year	3,953	4,914

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

10. TECH-AND-GO

The Tech-and-Go was established for supporting the online digital system which is the Givily Centre Volunteer Management System.

	Note	2024	2023
		\$	\$
At the beginning of the financial year		41,800	33,680
Surplus during the financial year		-	8,120
At the end of the financial year		41,800	41,800

11. HUT MENTORING FUND

The Hut Mentoring was established for the mentoring programme after partnership with Life Community Services Society (LCSS) ends in 2025.

	2024	2023
	\$	\$
At the beginning of the financial year	924,833	830,000
(Deficit)/Surplus during the financial year	(250)	94,833
At the end of the financial year	924,583	924,833

12. LCSS MENTORING FUND

The LCSS mentoring was established for current mentoring partnership with the charity partner who is Life Community Services Society and reimbursement to LCSS for \$150,000 each year from 2024 to 2025.

	2024 \$	2023 \$
At the beginning of the financial year	300,000	450,000
Deficit during the financial year	(150,000)	(150,000)
At the end of the financial year	150,000	300,000

13. ROXY FOUNDATION START YOUNG GRANT

The ROXY Foundation Start Young Grant was established to disburse prizes and awards to the Company's children and pre-schools in Marine Parade.

	2024 \$	2023 \$
At the beginning of the financial year	14,316	10,000
Surplus during the financial year	2,241	4,316
At the end of the financial year	16,557	14,316

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

14. PETER LIM SPORTS IGNITE FUND

The Peter Lim Sports Ignite Fund was established for sports-related activities and equipment.

	2024	2023
	\$	\$
At the beginning of the financial year	227,512	135,950
Surplus during the financial year	109,299	91,562
At the end of the financial year	336,811	227,512

15. EDUGROW INTENSIVE TUITION PROGRAMME

The EduGrow Intensive Tuition Programme Fund was established for provide additional intensive tuition (2:1/1:1) for selected EduGrow children who require additional support in addition to the group academic coaching to improve in their English and/or Mathematics.

	2024	2023
	\$	\$
At the beginning of the financial year	23,500	_
(Deficit)/Surplus during the financial year	(7,200)	23,500
At the end of the financial year	16,300	23,500

16. EY GRANT (HUT YOUTH ACADEMY)

The EY Grant (Hut Youth Academy) Fund was established for provide workshops and activities for youths at The Hut who are from lower-resourced backgrounds.

	2024	2023
	\$	\$
At the beginning of the financial year	_	-
Surplus during the financial year		
At the end of the financial year		

17. MANCHESTER TRIP FUND

The Manchester Trip Fund was established for provide an overseas educational trip for 8 selected children and youth and an accompanying caregiver each as a reward for their efforts towards academic improvement.

	2024	2023
	\$	\$
At the beginning of the financial year	7,469	_
(Deficit)/Surplus during the financial year	(7,469)	7,469
At the end of the financial year		7,469

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

18. PLANT AND EQUIPMENT

	Furniture and		Office and other	Computer and	
	fittings	Renovation	equipment	software	Total
	\$	\$	\$	\$	\$
Cost					
As at 1 January 2023	30,617	118,023	7,797	5,415	161,852
Additions	2,881	10,050	480	3,193	16,604
As at 31 December 2023	33,498	128,073	8,277	8,608	178,456
Additions	127	-	1,401	1,222	2,750
Write-off	-	-	(130)	-	(130)
As at 31 December 2024	33,625	128,073	9,548	9,830	181,076
Accumulated depreciation					
As at 1 January 2023	14,611	77,937	2,539	2,343	100,132
Depreciation	10,889	41,877	2,679	2,702	57,845
As at 31 December 2023	25,500	119,814	5,218	7,445	157,977
Depreciation	6,483	3,971	2,669	2,182	15,305
Write-off	-	-	(78)	-	(78)
As at 31 December 2024	31,983	123,785	7,809	9,627	173,204
Carrying amount					
As at 31 December 2023	7,998	8,259	3,059	1,163	20,479
•					
As at 31 December 2024	1,642	4,288	1,739	203	7,872

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

17.	IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII		
	Cost		Givily Centre And Volunteer Managament System \$
	Cost As at 1 January 2023		24,600
	Additions		16,400
	As at 31 December 2023		41,000
	Additions		41,000
	As at 31 December 2024		82,000
	Accumulated amortisation As at 1 January 2023 and 31 December 2023 Amortisation As at 31 December 2024		4,783 4,783
	Comming amount		
	Carrying amount As at 31 December 2023		41,000
	As at 31 December 2024		77,217
20.	OTHER RECEIVABLES		
		2024	2023
		\$	\$
	Deposits	210	210
	Other receivables	2,430	-
		2,640	210
21	DANIZ DALANICES		
21.	BANK BALANCES	2024	2023
		\$	\$
	Cash at bank	2,847,764	3,498,284
	Fixed deposit	310,000	10,000
	2 1123 deposit	3,157,764	3,508,284
		2,121,101	- ,

Fixed deposits are placed at a tenure of 12 months and bear interest of 2.2% to 3.15% (2023: 2.2% to 2.5%) per annum and mature approximately 11 (2023: 5) months from the end of the reporting period.

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

21. BANK BALANCES (Cont'd)

For the purpose of the statement of cash flows, cash and cash equivalents comprise the following at the end of the reporting period:

following at the end of the reporting period:	2024 \$	2023 \$
Total cash and bank deposits Less: Fixed deposits	3,157,764 (310,000)	3,508,284 (10,000)
Cash and cash equivalents as per statement of cash flows	2,847,764	3,498,284
OTHER PAYABLES	2024	2023
	\$	\$
Accrued operating expenses	11,596	8,820
CPF payable	30,808	21,992
Sundry creditors	6,483	6,822

23. INCOME TAX

22.

The Company is registered Charity under the Charities Act which is exempted from income tax under Section 13(1)(zm) of the Income Tax Act.

48,887

37,634

24. KEY MANAGEMENT PERSONNEL COMPENSATION

	2024 \$	2023 \$
CPF contribution	17,340	10,640
Salaries	111,600	59,800
SDL	135	113
	129,075	70,553

The above staff costs amounted to \$129,075 (2023: \$70,553) represented compensation paid to key management personnel.

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended 31 December 2024

25. RESERVE POLICY

The Company's reserves comprise the unrestricted funds and the restricted funds. The reserves provide for financial stability and the means of development of the Company's principal activities. The intent is to maintain reserves that is capable of sustaining the Company for at least three years of its operations. The level of reserve will be reviewed annually.

The Company's reserve position is as follows:

	2024 \$	2023 \$
Unrestricted funds	1,600,226	1,971,718
Annual operating expenditure	753,472	852,446
Ratio of reserves to annual operating expenditure	2.1	2.3

26. MEMBERS' GUARANTEE

The liability of each member is limited to \$1 while he is a member, or within one year after he ceases to be a member.

As at the end of the reporting period, the Company has 3 (2023: 3) members.